

April 25, 2025

Company name: Link and Motivation Inc.

Ozasa Yoshihisa, Chairman and Name of representative:

Representative Director

(Securities code: 2170; Tokyo,

Prime Market)

Inquiries: Yokoyama Hiroaki, Managing

Executive Officer and Manager of Group Design Office

(Telephone: +81-3-6853-8111)

Notice Concerning Completion of Payment for Disposal of Treasury Shares as Restricted Stock

Link and Motivation Inc. (the "Company") hereby announces that payment procedures were completed as shown below on April 25, 2025 for the disposal of its treasury shares as restricted stock, which had been resolved at a meeting of its Board of Directors held on March 26, 2025. For further information, see the news release "Notice Concerning Disposal of Treasury Shares as Restricted Stock" dated March 26, 2025 (Japanese only).

Overview of the Disposal of Treasury Shares

(1) Date of disposal	April 25, 2025
(2) Class and number of	
shares subject to	Common stock of the Company: 46,000 shares
disposal	
(3) Disposal price	522 yen per share
(4) Total value of disposal	24,012,000 yen
(5) Grantees of shares, the number thereof and the number of shares to be allotted	Directors of wholly owned subsidiaries of the Company: 3 Corporate officers and employees of the Company: 15; 46,000 shares